

Midwest Dairy 2024

June 5, 2024 webinar

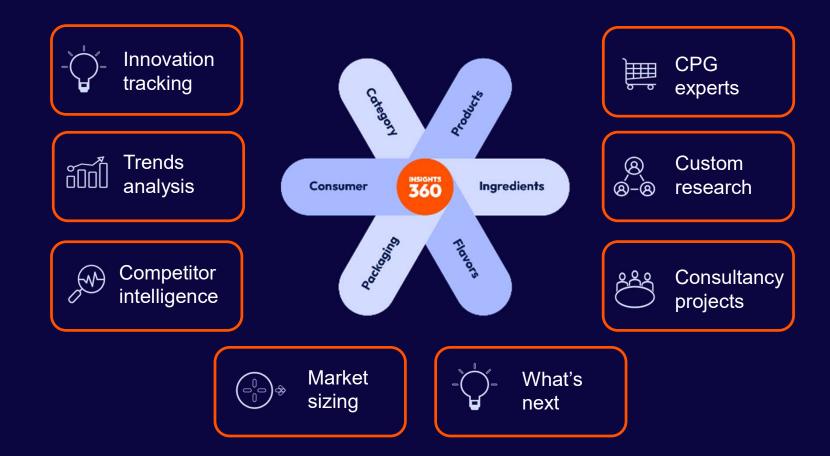
Consumer Attitudes and Behaviors on Sustainability for Dairy (US)



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Insights partner for innovation



INSPIRE INNOVATION DRIVE GROWTH







Macro forces impacting consumer needs and behavior



More focus on health and maintaining a healthy lifestyle



Looking for easy ways to access good nutrition.



The increase in cost-of-living



Balancing enjoyment with necessities.



Potential political and global threats



Need to feel safe and guarding of resources. Relief from anxiety.



The health of the planet



Doing what you can, to manage environmental impact.



Technology transformations in the way we shop and live



Not getting left behind vs actively engaging with new opportunities.

Sustainability issues remain top of mind as the effects of climate change become more pronounced

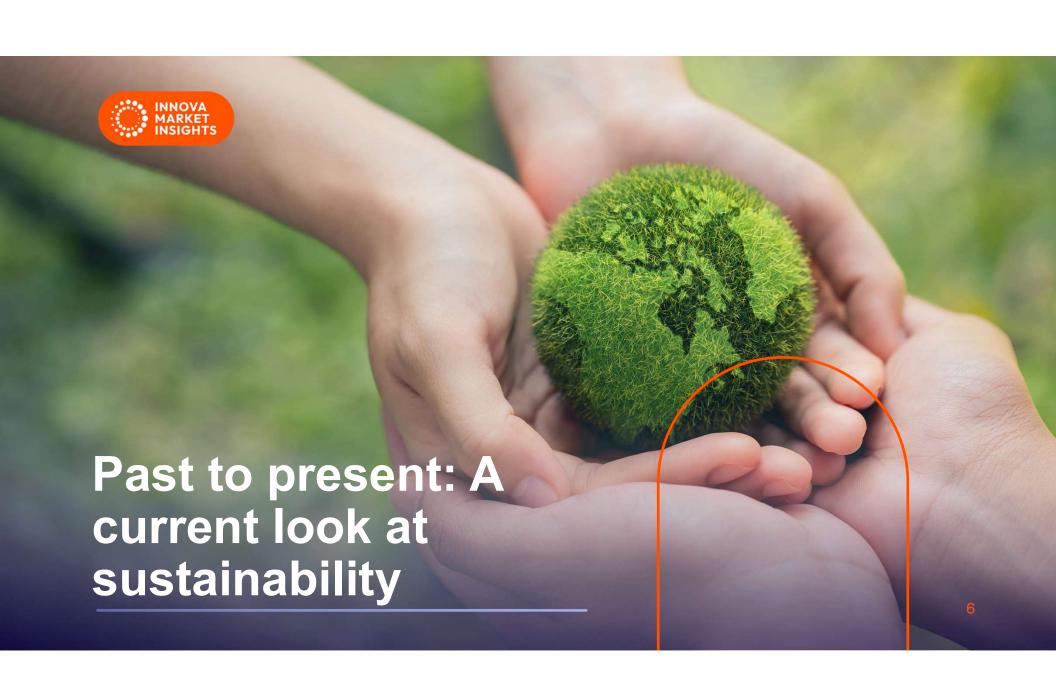
Source: Innova Global Megatrends to 2025 Report



From traceability to farming practices: sustainability takes many forms in dairy over the years

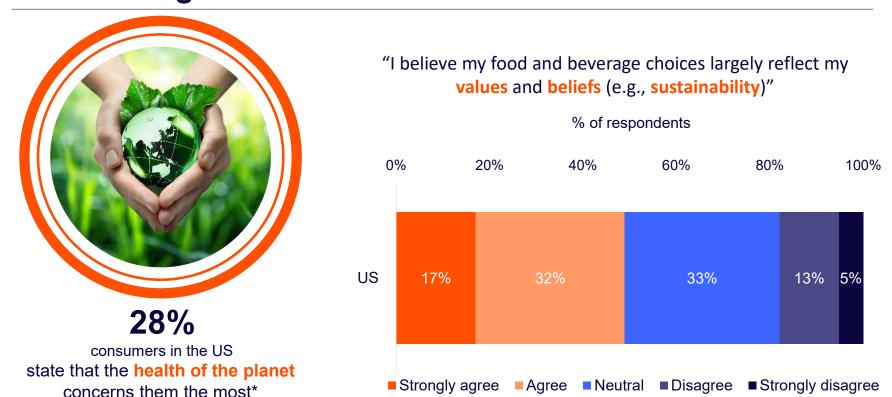


Source: Innova Database





Roughly half of American consumers say they make food and beverage choices that reflect their values



Sources: Innova Trends Survey 2023, Innova Lifestyle & Attitudes Survey 2023 (US) Note: *Which of these global issues concern you most?

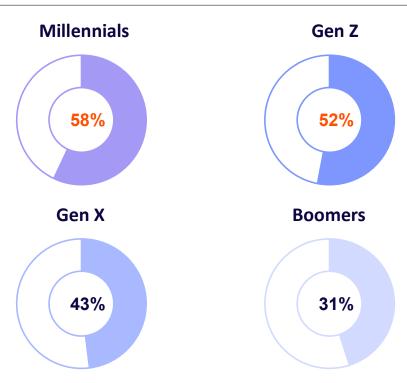


Sustainability claims garner attention across younger generations



46%

of consumers in US state that they always pay attention to sustainability claims on packaging





Unveiling diverse aspects of sustainability actions on pack



From organic pasture raised cows



Pasture-raised: They eat organic, non-GMO feed

For our farmers: From organic family farms

USDA certified organic

 Caring for the earth: organic certification requires farming without prohibited pesticides.

Certified B corporation



PIONEERING ORGANIC

Source: Innova Database



It is all about values: honesty and transparency are key



of consumers in US say honesty and transparency are the most important values related to food*





"At Crystal Farms, we source from dairy farmers across the Midwest to help them and the co-ops they are a part of, thrive."



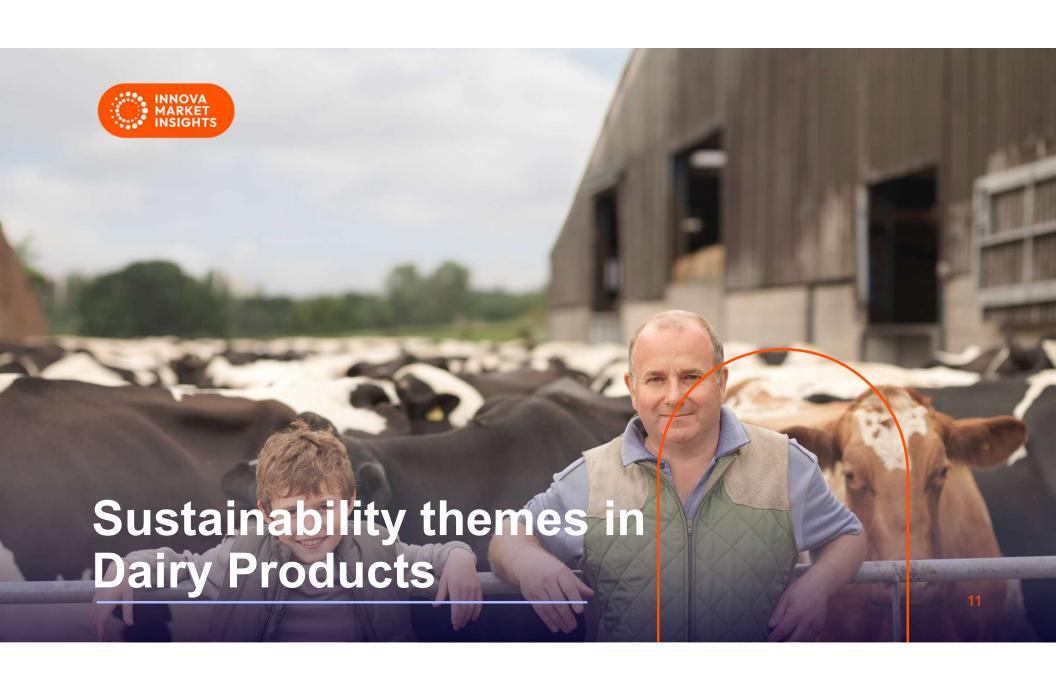


14%

Of consumers in US have chosen products

that support social/ ethical causes and/or are of traceable origins

US, Mar 2024



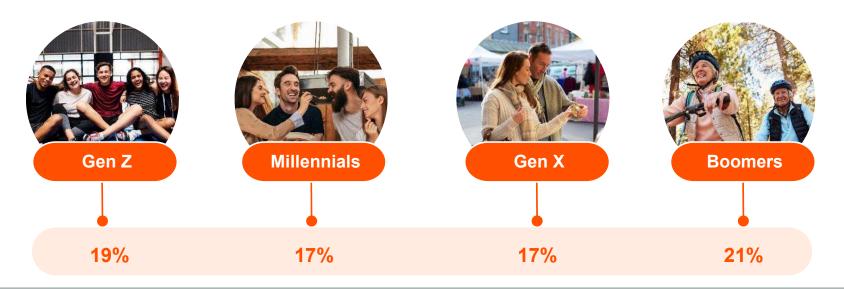


Sustainability drivers: strong support at both ends of the age spectrum

Almost

1 in 5

consumers in US say that environmental factors (**sustainability**, waste..) should drive the development of new products



Source: Innova Trends Survey 2023 (US)

Note: "Considering food and beverage, which aspects do you think should drive the development of new products the most?"



Nature Protection: Animal welfare themes in dairy focus on improving the living conditions of animals

"When talking about nature protection, what comes up in your mind?"*

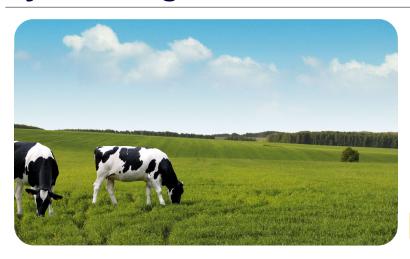


Sources: Innova Trends Survey 2024 (US)

Note: *Repondents can select all that apply out of 12, Q: Which of the following nature-related claims in food and beverages are you looking for? (Select all that apply out of 13)



Consumers are willing to help solve animal cruelty issues by devoting additional resources to the cause





HAPPY CALVES AND COWS MEANS HAPPY MILK!

58%

of consumers in US

are willing to pay extra for food/beverage products that are devoted to solving 'animal cruelty' issues

"The conditions at our farm in Missouri are perfect for outdoor living, 365 days a year. Our land to cow ratio averages one dairy cow per acre to roam, where they walk 10,000 steps a day!"



US, Oct 2023





Clover conveys their message toward sustainability through on-pack messaging and certifications



Sources: Innova Database; Clover sonoma





Consumers do care about how foods are farmed

"I care a lot more about the <u>sourcing</u> <u>of ingredients</u> in my foods now than I did a year ago."

1 in 2 consumers in US

"I prefer products that mention the benefits of their sourcing or farming method on the pack."



US, Feb 2024





US, Dec 2023

FIVE SIMPLE INGREDIENTS



FARMING THE FUTURE

Growing consumer preference towards 'localizing'; An opportunity for environment and local community

"Locally produced/sourced is an important food and beverage claim to me"



We're proud to partner with Alexandre Family Farm combining our tasty produce with their A2/A2 organic whole milk to make a sippable sweet dairy treat - all without any added sugar'. Organic
A2/A2 WHOLE MILK SHAKE

51% of consumers in US



US, Feb 2024

Farm-to-fridge fresh



Brands showcase farmer-owned claims on front-of-pack





ALL FARMERS WHO SUPPLY MILK FOR TILLAMOOK PRODUCTS PLEDGE NOT TO USE ARTIFICIAL GROWTH HORMONES. THE FDA HAS STATED THAT NO

We believe that caring for cows and farms, for people and products, for our community, and the environment is not just about smart business, it's about staying true to our values. That's why we're putting even more care and hard work into upholding our values as we move forward.

United States, Oct 2023

United States, Jan 2024

Sources: Innova Database, Land O Lakes, Tillamook



Environment-minded consumers show positive attitudes toward innovative agriculture practices



Positive perceptions on innovative farming practices

- 1. Regenerative farming
- 2. Weather tracking
- 3. Precision farming



US, Sep 2023



Regenerative agriculture redefined





average annual growth in dairy with a regenerative agriculture-related claim*
(US, CAGR 2021-2023)

Regenerative agriculture

slated to restore ecosystems as pressure mounts in F&B sector, says FoodChain ID





Sources: Innova Database, Food Ingredients First

Note: *Product launches with regenerative agriculture claims are growing from a small base with less than 10 launches in 2021



Product storytelling, an evolving trend that increasingly engages consumers

Almost 1 in 3 consumers in US check detailed product storytelling on pack



Sources: Innova Trends Survey 2024 (US), Innova Database, MilkLab



Environment-minded consumers seek to reduce waste and use repurposed products



"I am taking more actions to..."

- 1. Minimize food waste
- 2. Recycle/upcycle/repurpose products
- 3. Choosing local products & services



The power of storytelling for sustainable initiatives

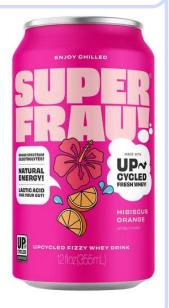
Taking a stance against food waste. Reusing whey.

"We rescue the excess fresh liquid whey from yogurt makers"



OUR WHEY

We do things different here.
Because basic is boring. And
wasteful! We fight food wasteand
climate change by rescuing
surplus fresh whey generated
during yogurt fermentation.
The result: a deliciously
refreshing, not-too-tart, not-toosweet, fizzy whey beverage with
super benefits. For the planet
AND for your health. Win win,
baby!



United States, Apr 2023

Brand responsibility for a sustainable future



US, Aug 2023



"Stony field is on a mission to make every field organic and free of pesticides"

Sources: Innova Database, Super Frau



Corporate transparency in dairy is about assessing sustainability from business to product



I would like to see straightforward communication about companies' efforts in sustainability on pack.

The government should set stricter rules for companies to tackle the world's environmental problems

57% of consumers in US





EVERY TWO GOOD. SOLD HELPS FEED SOMEONE IN NEED For every TWO GOOD you buy, we donate to food rescue organizations dedicated to keeping good food

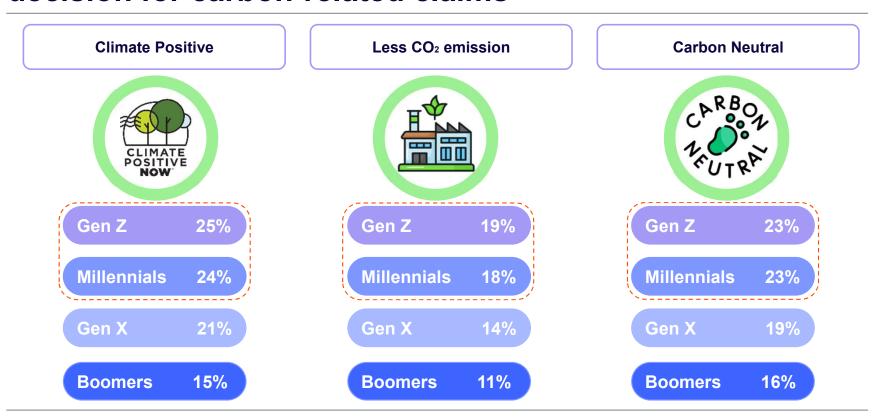
from guing to waste and getting it to people in need.
You've helped us give tens of millions of meals, and counting! SEE THE GOOD ADD UP



US, Nov 2023



Younger consumers are influencing the purchasing decision for carbon-related claims



Source: Innova Packaging Survey 2023 (US)

Note: "Which sustainable claims influence your purchasing decision of food and beverage products?"



Unlocking sustainability: Carbon emission claims as a key sustainability indicator



Carbon emissions associated with a product are the most important factor to determine how sustainable a product is

44%

of consumers in US agree





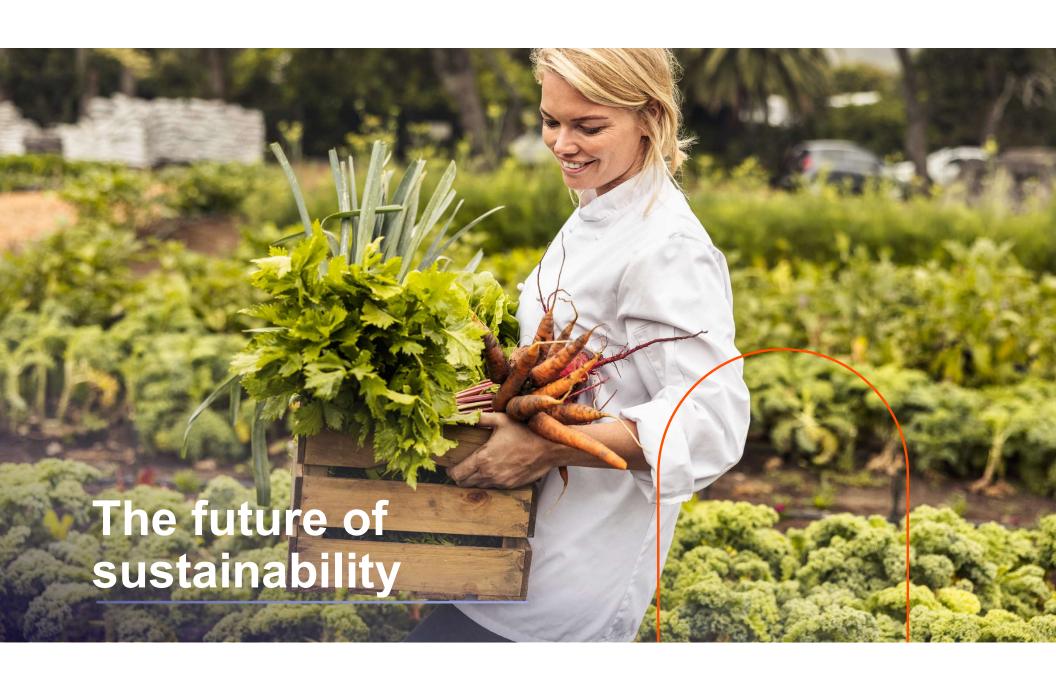




Certified carbon neutral by SCS global services

Offset

United States, Nov 2023



INNOVA MARKET INSIGHTS

Business responsibilities go beyond sustainability, requiring actions that make a positive difference to nature protection



Nearly

1 in 4

consumers in US

"Nature Protection"



US, Mar 2023

"From no-till planting to building towards self-sustaining farms, they're helping to increase biodiversity and build healthier soil. "



What Does 'Regenerative' Mean?

Here at A Greener World, we define Regenerative Agriculture as: A set of planned agricultural practices that ensure the holding is not depleted by agriculture practices, and over time the soil, water, air and biodiversity are improved or maintained to the greatest extent possible.



Educating on the need for sustainability through connective technologies



Nearly

1 in 5

consumers from all generations in US

would like to see sustainable information when using connected packaging technologies

Jus de Fruits Caraïbes collaborates with Tetra Pak and Appetite Creative for connected packaging



11 Sep 2023



"Jus de Fruits Caraïbes will utilize the interactive connected packaging experience to educate Banga consumers on environmental sustainability and allow them to scan the on-pack QR codes to play games."



Role of technology: The future of dairy farming is in automation

Robotics – An emerging technology in dairy industry



DeLaval launches new batch robot milking system

Sep 2023 - Expects the system to be milking 200 cows per hour speeding up the whole-time process





Ever.Ag unveils "revolutionary cheese yield" leveraging Al

"Its Cheese Yield
Optimization program
digitizes most of the
cheese production
process, analyzes the data
to provide actionable
recommendations to
make operators in realtime and provides
suggested recipe
changes for future
production."



Sources: DeLaval (Irish Farm Journal); Lely; Food Ingredients First



Green transition: Bidding farewell to false & misleading claims

Greenwashing crackdown: EU plans to outlaw misleading environmental claims on consumer-packaged goods



22 Sep 2023

"There is no such thing as 'carbon neutral' or 'CO2 neutral' cheese or plastic bottles. They are greenwashing, plain and simple."

"It's giving the impression that companies are taking serious action on their climate impact."

"These claims are scientifically incorrect and should never be used. EU has seized this legislative opportunity to ban carbon neutral claims."



Source: Packaging Insights 31



Key findings and recommendations



Trust:

Taking responsibility for environmental improvement & improving trust should be greater priorities, going forward.

Find common values:

Key findings &

recommendations

Consumers of all ages care about reducing food waste which makes environmental & economic sense.

Focus on the "how":

Consumers care about how foods are farmed and created. Make this information accessible.

Animal welfare a key theme:

"Animal cruelty" is a consumer hot button. What actions are you taking to address this issue?

Youth matters:

Younger consumers show elevated concern about sustainability. Make sure they are included in the conversation and messaging.

Source: Innova Market Insights



THANK YOU Reach out to learn more



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Meet us on













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